### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) April 29, 2010

Build-A-Bear Workshop, Inc.
(Exact Name of Registrant as Specified in Its Charter)

| Delaware |  | 001-32320   | 43-1883836                                    |  |  |  |  |
|----------|--|---|---|--|--|--|--|
|          | (State or Other  | (Commission   | (IRS Employer                                 |  |  |  |  |
|          | Jurisdiction of  | File Number)  | Identification No.)                           |  |  |  |  |
|          | Incorporation)   |   |   |  |  |  |  |
|          |  |   |   |  |  |  |  |
|          |  |   |   |  |  |  |  |
|          | 1954 Innerbelt Busi  |   |   |  |  |  |  |
|          | St. Louis, I   | 63114   |   |  |  |  |  |
|          | (Address of Principal  | (Zip Code)  |   |  |  |  |  |
|          |  | (214) 422 9000  |   |  |  |  |  |
|          | 0  | (314) 423-8000  Registrant's Telephone Number, Including Area Code) |   |  |  |  |  |
|          |  | ,   |   |  |  |  |  |
|          | eck the appropriate box below if the Form 8 g provisions (see General Instruction A.2. be              | -K filing is intended to simultaneously satisfy the filing elow):   | obligation of the registrant under any of the |  |  |  |  |
|          | Written communications pursuant to Rule 4  | 425 under the Securities Act (17 CFR 230.425)                       |   |  |  |  |  |
|          | Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)                 |   |   |  |  |  |  |
|          | Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |   |   |  |  |  |  |
|          | Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |   |   |  |  |  |  |
|          |  |   |   |  |  |  |  |
|          |  |   |   |  |  |  |  |

#### Item 2.02. Results of Operations and Financial Condition.

On April 29, 2010, Build-A-Bear Workshop, Inc. (the "Company") issued a press release announcing, among other things, total revenue, net retail sales, comparable store sales, net income, and diluted earnings per share for the first quarter (13 weeks ended April 3, 2010). The press release also discussed the Company's cash and inventory as of April 3, 2010 and stock repurchases during the quarter.

A copy of the press release is furnished as Exhibit 99.1 hereto and is incorporated by reference herein. The description of the press release contained herein is qualified in its entirety by the full text of such exhibit.

The information furnished in contained or incorporated by reference into this Item 2.02, including Exhibit 99.1 attached hereto, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities and Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing. In addition, this report (including Exhibit 99.1) shall not be deemed an admission as to the materiality of any information contained herein that is required to be disclosed solely as a requirement of this Item.

<u>Item 9.01</u> <u>Financial Statements and Exhibits</u>.

(d) Exhibits

<u>Exhibit Number</u> <u>Description of Exhibit</u>

99.1 Press Release dated April 29, 2010

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BUILD-A-BEAR WORKSHOP, INC.

Date: April 29, 2010 By: /s/ Tina Klocke

Name: Tina Klocke

Title: Chief Operations and Financial Bear,

Secretary and Treasurer

## EXHIBIT INDEX

<u>Exhibit Number</u> <u>Description of Exhibit</u>

99.1 Press Release dated April 29, 2010

#### Build-a-Bear Workshop, Inc. Reports Fiscal 2010 First Quarter Results

- North American comparable store sales increased 1.9%;
- Continued positive momentum in Europe, with comparable store sales up 3.2%;
- Diluted EPS totals \$0.09 versus a loss per share of \$0.04 in the first quarter of 2009;
- Consolidated cash balance at quarter-end totaled \$53 million.

ST. LOUIS--(BUSINESS WIRE)--April 29, 2010--Build-A-Bear Workshop, Inc. (NYSE: BBW), an interactive entertainment retailer, today reported results for the 2010 first quarter. First quarter 2010 benefited from the timing shift of the Easter holiday to the first quarter this year from the second quarter of fiscal 2009.

"We are pleased with our first quarter performance, which included positive North American comparable store sales, a continuation of positive growth in Europe, and a significant improvement in consolidated earnings, as compared to the first quarter last year," stated Build-A-Bear Workshop Chairman and Chief Executive Bear Maxine Clark. "Our results reflect the initial implementation of our key strategies to improve sales productivity and profitability with compelling offerings and improved integration of product, marketing and store operations. During the quarter, we capitalized on the increase in mall traffic coinciding with the shift in Easter and increased the average transaction value at our stores. As a result, we experienced a steady improvement in comparable store sales as the quarter progressed.

While the shift of Easter will impact our April results, we expect to build upon the momentum of our successful strategies in the second quarter by telling bigger stories with our new product introductions and promotions," Ms. Clark continued. "Although we see early signs of improving consumer sentiment, we will continue our conservative stance toward expense and balance sheet management and remain confident that we have the right strategies in place to drive improvement in sales productivity and profitability in 2010. Also in the quarter, our Board extended our \$50 million share repurchase program through March 2011."

#### Fiscal 2010 First-Quarter (13 weeks ended April 3, 2010):

- Total revenues were \$101.4 million, a 3.9% increase from \$97.7 million in the fiscal 2009 first quarter (13 weeks ended April 4, 2009). Net retail sales were \$99.8 million, an increase of \$3.5 million, or 3.6% compared to \$96.3 million in last year's first quarter. Excluding the impact of foreign exchange, net retail sales increased 2.3%.
- Consolidated comparable store sales increased 2.1%, including a 1.9% increase in North America and a 3.2% increase in Europe.
- Net retail sales from European operations totaled \$15.8 million in the 2010 first quarter, an increase of \$1.7 million, or 12.1% compared to \$14.1 million in the 2009 first quarter. Excluding the impact of foreign exchange, European operations net retail sales increased 3.3%.
- Net income was \$1.7 million, or \$0.09 per diluted share, compared to the fiscal 2009 first quarter net loss of \$0.8 million, or \$0.04 per diluted share. First quarter fiscal 2009 net loss included a pre-tax charge of \$0.5 million, or \$0.02 per share related to the closure of Friends 2B Made retail concept.

#### **Stores**

Build-A-Bear Workshop ended the 2010 first quarter with 345 company-owned stores – 291 in North America and 54 in Europe. The Company opened no new stores in either the 2010 or 2009 first quarter.

#### **Balance Sheet**

The Company ended the 2010 first quarter with a strong balance sheet. As of April 3, 2010, cash and cash equivalents totaled \$53.2 million, half of which was domiciled outside the U.S., as compared to \$33.9 million in cash and cash equivalents at April 4, 2009. Inventory at quarter-end was \$47.1 million, representing an 11.3% increase on a per square foot basis, which includes late first-quarter inventory receipts resulting from the introduction of Zhu Zhu pets, as compared to the prior-year period.

During the first quarter, the company repurchased 210,133 shares of its common stock at a total cost of \$1.4 million. At quarter end, the Company had \$29.6 million of availability under the current stock repurchase program, which was extended through March 31, 2011.

#### **Annual Meeting**

Separately, the Company announced that it will host its Annual Meeting of Stockholders on Thursday, May 13, 2010, at 10:00 a.m. local time (CDT) at the Company's Bearquarters, 1954 Innerbelt Business Center Drive, St. Louis, Missouri.

#### **Today's Conference Call Webcast**

Build-A-Bear Workshop will host a live Internet webcast of its quarterly investor conference call at 9 a.m. EST today. The audio broadcast may be accessed at our investor relations Web site, <a href="http://IR.buildabear.com">http://IR.buildabear.com</a>. The call is expected to conclude by 10 a.m.

A replay of the conference call webcast will be available in the investor relations website for one year. A telephone replay will be available beginning at approximately noon EST today until midnight EST on May 13, 2010. The telephone replay is available by calling (617) 801-6888. The access code is 72947197.

#### About Build-A-Bear Workshop, Inc.

Build-A-Bear Workshop, Inc. is the only global company that offers an interactive make-your-own stuffed animal retail-entertainment experience. The company currently operates more than 400 Build-A-Bear Workshop stores worldwide, including company-owned stores in the U.S., Puerto Rico, Canada, the United Kingdom, Ireland and France, and franchise stores in Europe, Asia, Australia, Africa and the Middle East. Founded in St. Louis in 1997, Build-A-Bear Workshop is the leader in interactive retail. Brands include make-your-own Major League Baseball® mascot in-stadium locations, and Build-A-Dino® stores. Build-A-Bear Workshop extends its in-store interactive experience online with its award winning virtual world Web site at <a href="https://www.buildabearville.com">www.buildabearville.com</a>. Build-A-Bear Workshop (NYSE: BBW) posted total revenue of \$394.4 million in fiscal 2009. For more information, call 888.560.BEAR (2327) or visit the company's award-winning Web site at www.buildabear.com.

#### **Forward-Looking Statements**

This press release contains "forward-looking statements" (within the meaning of the federal securities laws) which represent Build-A-Bear Workshop expectations or beliefs with respect to future events. Our actual results may differ materially from the results discussed in the forward-looking statements. These risks and uncertainties include, without limitation, those detailed under the caption "Risk Factors" in our annual report on Form 10-K for the fiscal year ended January 2, 2010, as filed with the SEC, and the following: general economic conditions may continue to deteriorate, which could lead to disproportionately reduced consumer demand for our products, which represent relatively discretionary spending; customer traffic may continue to decrease in the shopping malls where we are located, on which we depend to attract guests to our stores; we may be unable to generate interest in and demand for our interactive retail experience, or to identify and respond to consumer preferences in a timely fashion; our marketing and on-line initiatives may not be effective in generating sufficient levels of brand awareness and guest traffic; we may be unable to generate comparable store sales growth; we may be unable to renew or replace our store leases, or enter into leases for new stores on favorable terms or in favorable locations, or may violate the terms of our current leases; we may be unable to effectively manage the operations and growth of our company-owned stores; we may be unable to effectively manage our international franchises or laws relating to those franchises may change; the availability and costs of our products could be adversely affected by risks associated with international manufacturing and trade, including foreign currency fluctuation; we are susceptible to disruption in our inventory flow due to our reliance on a few vendors; high petroleum products prices could increase our inventory transportation costs and adversely affect our profitability; we may be unable to operate our European companyowned stores profitably; fluctuations in our quarterly results of operations could cause the price of our common stock to substantially decline; we may be unable to repurchase shares at all or at the times or in the amounts we currently anticipate or the results of the share repurchase program may not be as beneficial as we currently anticipate; we may improperly obtain or be unable to protect information from our guests in violation of privacy or security laws or expectations; we may suffer negative publicity or be sued due to violations of labor laws or unethical practices by manufacturers of our merchandise; we may suffer negative publicity or negative sales if the non-proprietary toy products we sell in our stores do not meet our quality or sales expectations; our products could become subject to recalls or product liability claims that could adversely impact our financial performance and harm our reputation among consumers; we may lose key personnel, be unable to hire qualified additional personnel, or experience turnover of our management team; we may be unable operate our company-owned distribution center efficiently or our third-party distribution center providers may perform poorly; our market share could be adversely affected by a significant, or increased, number of competitors; we may fail to renew, register or otherwise protect our trademarks or other intellectual property; we may have disputes with, or be sued by, third parties for infringement or misappropriation of their proprietary rights; poor global economic conditions could have a material adverse effect on our liquidity and capital resources; and we may be unable to recover amounts due to us from our affiliate, Ridemakerz LLC. These risks, uncertainties and other factors may adversely affect our business, growth, financial condition or profitability, or subject us to potential liability, and cause our actual results, performance or achievements to be materially different from those expressed or implied by our forward-looking statements. The company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

All other brand names, product names, or trademarks belong to their respective holders.

(Financial Tables Follow)

# BUILD-A-BEAR WORKSHOP, INC. AND SUBSIDIARIES Unaudited Condensed Consolidated Statements of Operations (dollars in thousands, except share and per share data)

|  | <br>13 Weeks<br>Ended<br>April 3,<br>2010 | % of Total<br>Revenues | 13 Weeks<br>Ended<br>April 4,<br>2009 |            | % of Total<br>Revenues |
|--|---|------------------------|---------------------------------------|------------|------------------------|
| Revenues:  |   |                        |                                       |            |                        |
| Net retail sales                                   | \$<br>99,786                              | 98.4                   | \$                                    | 96,316     | 98.9                   |
| Franchise fees                                     | 683                                       | 0.7                    |                                       | 597        | 0.6                    |
| Licensing revenue                                  | <br>967                                   | 1.0                    |                                       | 752        | 0.8                    |
| Total revenues                                     | <br>101,436                               | 100.0                  |                                       | 97,665     | 100.0                  |
| Costs and expenses:                                |   |                        |                                       |            |                        |
| Cost of merchandise sold                           | 59,106                                    | 58.2                   |                                       | 61,375     | 62.8                   |
| Selling, general and administrative                | 39,533                                    | 39.0                   |                                       | 36,919     | 37.8                   |
| Store preopening                                   | 11  | 0.0                    |                                       | _          | _                      |
| Store closing                                      | _   | _                      |                                       | 501        | 0.5                    |
| Interest expense (income), net                     | <br>(32)                                  | (0.0)                  |                                       | (24)       | 0.0                    |
| Total costs and expenses                           | <br>98,618                                | 97.2                   |                                       | 98,771     | 101.1                  |
| Income (loss) before income taxes                  | 2,818                                     | 2.8                    |                                       | (1,106)    | (1.1)                  |
| Income tax expense (benefit)                       | <br>1,139                                 | 1.1                    |                                       | (280)      | (0.3)                  |
| Net income (loss)                                  | \$<br>1,679                               | 1.7                    | \$                                    | (826)      | (8.0)                  |
| Earnings (loss) per common share:                  |   |                        |                                       |            |                        |
| Basic  | \$<br>0.09                                |                        | \$                                    | (0.04)     |                        |
| Diluted  | \$<br>0.09                                |                        | \$                                    | (0.04)     |                        |
| Shares used in computing common per share amounts: |   |                        |                                       |            |                        |
| Basic  | 18,974,540                                |                        |                                       | 18,783,915 |                        |
| Diluted  | 19,438,457                                |                        |                                       | 18,783,915 |                        |

#### BUILD-A-BEAR WORKSHOP, INC. AND SUBSIDIARIES Unaudited Condensed Consolidated Balance Sheets

(dollars in thousands, except share and per share data)

April 3, January 2, 2010 2010 ASSETS Current assets: 53,240 60,399 Cash and cash equivalents \$ \$ 44,384 47,062 Inventories Receivables 3,653 5,337 Prepaid expenses and other current assets 19,329 17,464 Deferred tax assets 5,348 6,306 126,767 135,755 Total current assets 95,941 101,044 Property and equipment, net Goodwill 31,865 33,780 3,226 Other intangible assets, net 3,601 Other assets, net 11,995 10,093 Total Assets 269,794 284,273 LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: \$ Accounts payable 31,298 32,822 7,052 11,185 Accrued expenses Gift cards and customer deposits 24,499 29,301 Deferred revenue 8,837 8,582 Total current liabilities 81,890 71,686 Deferred franchise revenue 2,027 1,948 Deferred rent 33,515 34,760 Other liabilities 1,905 816 Stockholders' equity: Common stock, par value \$0.01 per share 204 205

Additional paid-in capital

Retained earnings

Accumulated other comprehensive income

Total stockholders' equity

Total Liabilities and Stockholders' Equity

78,820

(10,756)

92,471

160,740

269,794

\$

\$

80,122

(6,336)

90,790

164,780

284,273

#### BUILD-A-BEAR WORKSHOP, INC. AND SUBSIDIARIES

**Unaudited Selected Financial and Store Data** 

(dollars in thousands, except square foot data)

|   | <br>13 Weeks<br>Ended<br>April 3,<br>2010 | <br>13 Weeks<br>Ended<br>April 4,<br>2009 |  |
|---|---|---|--|
| Other financial data:                               |   |   |  |
| Retail gross margin (\$) (1)                        | \$<br>40,980                              | \$<br>35,264                              |  |
| Retail gross margin (%) (1)                         | 41.1%                                     | 36.6%                                     |  |
| Capital expenditures, net (2)                       | \$<br>3,257                               | \$<br>2,150                               |  |
| Depreciation and amortization                       | \$<br>6,868                               | \$<br>7,039                               |  |
| Sales over the Internet                             | \$<br>2,821                               | \$<br>2,544                               |  |
| Store data (3):                                     |   |   |  |
| Number of company-owned stores at end of period     |   |   |  |
| North America                                       | 291                                       | 292                                       |  |
| Europe  | 54  | 54  |  |
| Total stores  | 345                                       | <br>346                                   |  |
| Number of franchised stores at end of period        | 63  | 60  |  |
| Company-owned store square footage at end of period |   |   |  |
| North America                                       | 846,373                                   | 856,504                                   |  |
| Europe (4)  | 77,520                                    | 77,520                                    |  |
| Total square footage                                | <br>923,893                               | 934,024                                   |  |
| Comparable store sales change (%) (5)               |   |   |  |
| North America                                       | 1.9%                                      | (20.5)%                                   |  |
| Europe  | 3.2%                                      | 5.6%                                      |  |
| Consolidated  | <br>2.1%                                  | <br>(17.8)%                               |  |

(1) Retail gross margin represents net retail sales less retail cost of merchandise sold. Retail gross margin percentage represents retail gross margin divided by net retail sales.

- (2) Capital expenditures, net represents cash paid for property, equipment, other assets and other intangible assets.
- (3) Excludes our webstore and seasonal and event-based locations. North American stores are located in the United States, Canada and Puerto Rico. In Europe, stores are located in the United Kingdom, Ireland and France.
- (4) Square footage for stores located in Europe is estimated selling square footage.
- (5) Comparable store sales percentage changes are based on net retail sales and stores are considered comparable beginning in their thirteenth full month of operation.

#### CONTACT:

Build-A-Bear Workshop

**Investors:** 

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or

Media:

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